



BOARD OF DIRECTORS REGULAR MEETING MINUTES
August 26, 2026

Present: Rebecca Pasko, Chairperson; Becca Curley, Vice Chairperson; Reda Biniecki, Secretary (arrived at 6:15pm); Rob Calhoon; John Cullen; Henry Lievens; Nanette McCloud; Henry Werner; LaMar Frederick; and John Burkardt

Excused: Juanita Roscoe and Doug Stevens

Absent: N/A

Staff: Lisa Graham

Guests: 8 guests were present.

I. CALL TO ORDER

The Board Chair, Rebecca Pasko, called the meeting to order at 6:00 p.m.

II. ROLL CALL

Roll Call confirmed a quorum existed.

III. PLEDGE OF ALLEGIANCE

The Pledge of Allegiance was led by Rebecca Pasko.

IV. CONSIDERATION TO ADOPT THE DRAFT AGENDA AS PRESENTED

The items in the Board Packet were as presented on the agenda. Rebecca Pasko asked if there were any objections to the agenda. Hearing no objections, the agenda was approved by unanimous consent.

V. CONSIDERATION TO APPROVE THE MINUTES FROM THE JULY 22, 2026 BOARD MEETING AND WAIVE THE READING THEREOF

The July 22, 2026 Board Meeting minutes were as presented in the Board Packet. Rebecca Pasko asked if there were any changes to minutes. Hearing no changes, the July 22, 2026 minutes were approved by unanimous consent.

VI. PUBLIC COMMENTS

There were no public comments.

VII. ITEMS FROM THE BOARD CHAIR

a. Announcement of New Board Member

- i. Rebecca Pasko welcomed Dave Swartout to the MCMHA Board of Directors.

b. **Executive Committee**

- i. The Executive Committee reviewed the draft agenda for tonight's meeting. There were no questions for the Executive Committee from the Board.

c. **Board Holiday Event**

- i. There is a holiday event scheduled annually with the Board of Directors and the Executive Leadership Team. This year, dinner will be located at the Little Brown Jug in Maybee, Michigan. An email will be sent out from Dawn Pratt surveying availability across several dates. Watch for this email and respond quickly. For our newer board members, this is not an agency paid event.

d. **Correspondence**

- i. There was no correspondence during August.

e. **Board Workshop**

- i. The Chair reminded board members that there is a Board Workshop scheduled for Saturday, September 26, 2026 from 9:00am-1:00pm. Sue Radwan will be joining us and the focus is on governance and how to use the policies in meetings and looking outward.

f. **Presentations**

- i. Board members that ask questions during presentations should be relevant and not jump ahead.

VIII. ITEMS FROM THE CHIEF EXECUTIVE OFFICER

- a. Lisa Graham presented the CEO Report highlighting: State/RFP Update; SAMHSA Grant; CCBHC Quality Bonus Award; River Raisin Clubhouse Updates; WRAP Group; Provider Network Stability; Family Medical Center; Bedford/Temperance Outreach; Monroe County Health Department's Health Fair; and Upcoming Events. The CEO report was included in the Board Packet for review.

Upcoming Events:

- 8/27/26 & 9/2/26: MCISD Agency Tour: MCMHA, River Raising Clubhouse, as well as our skill building providers are included as part of the ISD's local human service agencies tour.
- 9/16/26: Men on a Mission Job & Resource Fair, MCOP Opportunity Center.
- 9/8/26: Annual Suicide Awareness and Remembrance Vigil, Loranger Square, 5:30-6:30pm.
- 9/23/26: Annual State Walk a Mile Event, State Capital, Lansing, 12-3pm.
- 9/24/26: MCMHA CEO Coffee Hour, 3168 Lewis Ave, Ida, MI, 10-11pm.

IX. RELATIONSHIP WITH THE REGION, COUNTY, AND OTHERS

- a. **Regional PIHP Board Meeting Minutes** – LaMar Frederick commented that they are preparing their budget as we are ours. They do not have the capitation rates yet from the state. They are estimating a 5% increase. There are a few pending lawsuits that were discussed and are still waiting to hear if an RFP will be reissued by the state.

- b. **CMHAM Policy and Legislation Committee Report** – No update for August.

X. BOARD COMMITTEE MINUTES

Rebecca Pasko asked if there were any questions for the following Board Committees:

- a. **Business & Finance** – LaMar Frederick commented that at the last meeting we decided to send the governance financial policies to the Chief Financial Officer to review committee amendments and provide feedback. The committee will review feedback and then send to the Bylaws & Policy Committee.

- b. Bylaws & Policy – Becca Curley reminded committee chairs to submit a scope of their committees to the Bylaws & Policy Committee so that it can be taken into consideration for the Bylaws and Policies. This request is for myself, LaMar Frederick, and Reda Biniecki.

There were no questions from the Board.

XI. PRESENTATIONS

- a. **FY2026 3rd Quarter Clinical Report** – The Clinical Report was provided in the Board Packet for review. Crystal Palmer presented an overview of the Clinical Executive Summary highlighting priorities under the Strategic Plan.

Reda Biniecki arrived at 6:15pm.

- i. MCMHA continues to recruit and hire staff for current vacancies, which is 18. Some of these positions are being filled internally and some are new positions.
- ii. There were 45 universal referrals made in May, June, and July. 58% received some type of follow-up, authorized services, etc. 2% declined any further intervention, and 40% MCMHA didn't have enough information for follow-up or received no response.
- iii. Certified Peer Support Specialists (CPSS) continue to provide support at the ALCC. The CPSS did engage in six (6) programs/activities and zero (0) 1:1 meeting during May through July.
- iv. Crisis Mobile was deployed 156 times in May through July, which averaged 0.81 hours of face-to-face interaction time.
- v. The average response time for Crisis Mobile was approximately 19.03 minutes, which is likely due to 59% of the calls from the 48161 and 48162 zip codes.
- vi. There were multiple referral sources for Crisis Mobile; 71% were from the Monroe County Sheriff's Department and Monroe City Police; 7% were from Access Dept/CMH, and 20% were self-referral and 2% were from a school.
- vii. Enrollment for the CCBHC has increased by 37 members since last reported in May. This is a 1.89% increase in enrollment.
- viii. MCMHA currently has 60 enrollees in the Behavioral Health Home Program.
- ix. The Behavioral Health Urgent Care (BHUC) served 448 unique guests in May, June, and July.
- x. MCMHA has remained in compliance with priority population screening timeframe requirements with 87% of screenings over the last 3 months.
- xi. The ACT Team completed its MI Fidelity Review on July 8, 2026 and received a one-year IDDT ACT Certification.
- xii. By the end of July, 18 youth surveys and 21 adult surveys had been completed for Patient Experience of Care (PEC) survey.
- xiii. The data for incoming calls being answered is 98% for FY26, which meets MCMHA's goal of 95%.

- b. **FY2026 2nd Quarter CCBHC Quality Metrics** – Sabrina Bergman provided a brief overview of the 2nd Quarter CCBHC Quality Metrics. They are called 2nd quarter as the metrics follow a calendar year, not a fiscal year. Overall, we are continuing to show improvement across all metrics, and our crisis services continue to stay steady.

c. **June Financial Report**

- i. Amy Rottman presented the June Financial Report and provided monthly highlights:
 1. Statement of Position: Cash in the bank is \$20,576,399.
 2. Estimated surplus (due back to the PIHP) is \$2,756,167.
 3. Estimated surplus from CCBHC Medicaid Operations is \$1,721,650.
 4. Estimated deficit from CCBHC non-Medicaid operations \$2,038,405.
 5. Estimated deficit from other General Fund spend is \$117,725.
 6. Total estimated fund balance addition is \$674,773.
- ii. We received a bonus in August for meeting the CCBHC Quality Metrics and it will show in a future financial report.

- d. **FY2027 Proposed Budget** – Lisa Graham commented that for new board members that haven't been through the budget approval process before, we have to provide a balanced budget to the PIHP and state by September 30 annually. We usually bring a proposed budget to the Board in August to get Board feedback and then bring the final proposed budget in September for Board consideration. Tonight, ask questions or provide feedback.

Amy Rottman presented the FY2027 Proposed Budget that included significant assumptions and key points; general expense assumptions; by fund source; revenue and expenses by category; and for transparency, and informational purposes, the provider network and vendor amounts are included. These amounts are included in the proposed budget and brought to the Board to be approved in a one-time fashion so that business can be carried out throughout the year rather than bringing contracts throughout the year to the Board. If there are changes to a contract or are additional contracts those are brought to the Board for consideration.

Most of the proposed budget is based on 2026 experience. We use 2026 as a starting point. Rates are not yet available from the state. There was a meeting scheduled for September 24, 2026 but it was cancelled. This budget is based on expenditures that we believe Monroe needs in order to provide the necessary services based on two things, utilization and cost of services. We do not know what our revenue will be yet and the rate setting meeting has not been rescheduled.

We have applied for a SAMHSA Grant to cover non-Medicaid services and that would cover up to one million a year for four years and it would help with some of these losses significantly. They will announce who has been awarded in September 2026. If we were to receive a significant grant, such as this, an amended budget would be brought to the Board.

Bottom line is that there is a one million dollar difference in projection for FY2027 and we will be closer to a \$200,000 surplus. We do expect fewer services for Healthy Michigan. The new work requirements will impact people on Healthy Michigan rather than those on Medicaid. We do expect fewer Healthy Michigan visits.

Lisa Graham requested board members to review the FY2027 Proposed Budget and if anyone has any questions or feedback to contact Lisa.

XII. UNFINISHED BUSINESS

- a. No unfinished business from July.

XIII. NEW BUSINESS

- a. Service Contracts – Alicia Riggs presented the service contracts.

i. Consideration to Approve the Service Contracts as Presented

Dave Swartout moved; LaMar Frederick supported. Debate followed. Rebecca Pasko asked if there were any objections to approve the Service Contracts. Hearing no objections, the Board approved the Service Contracts as presented by a unanimous vote.

- b. Administrative Contracts – Alicia Riggs presented the administrative contracts.

i. Consideration to Approve the Administrative Contracts as Presented

John Cullen moved; Dave Swartout supported. No debate followed. Rebecca Pasko asked if there were any objections to approve the Administrative Contracts. Hearing no objections, the Board approved the Administrative Contracts as presented. Roll call, in favor: Swartout, Calhoon, Cullen, McCloud, Curley, Pasko, Werner, Frederick, and Burkardt; not in favor: Biniecki; motion passed.

- c. Appointment to Retiree Health Care Board of Trustees – Monroe CMH was offered an opportunity to have representation on the Retiree Health Board. Jim Brown deals most closely with this issue and Jim was asked to sit on this Board and he agreed. The request is for the Board to appoint Jim to the Retiree Health Care Board of Trustees. A memorandum from the Chief Executive Officer was included in the Board Packet.

- i. **Consideration to Appoint Jim Brown, Chief Human Resources Officer, as a Board Trustee for a 3-Year Term to Represent Monroe Community Mental Health Authority on the Retiree Health Care Board of Trustees**

Reda Biniecki moved; Becca Curley supported. No debate followed. Rebecca Pasko asked if there were any objections to appointing Jim Brown. Hearing no objections, the Board appointed Jim Brown, Chief Human Resources Officer, as a Board Trustee for a 3-Year Term to represent Monroe Community Mental Health Authority on the Retiree Health Care Board of Trustees by a unanimous vote.

- d. Board Action Request: Rehmann Amendment – Effective October 1, 2025, the State of Michigan implemented significant changes to the reimbursement methodology for Certified Community Behavioral Health Clinics (CCBHCs), including Monroe Community Mental Health Authority. Under the revised reimbursement model, the scope of billing requirements expanded to include the submission of CCBHC daily visit claims through Michigan's Community Health Automated Medicaid Processing System (CHAMPS).

In June 2025, the Monroe Community Mental Health Authority Board approved an amendment to the Rehmann contract to provide reimbursement, billing and enrollment consultation services, at a flat monthly rate of \$16,500. Since implementation of the new reimbursement model, the billing process has proven substantially more complex and labor-intensive than originally anticipated. The increased administrative requirements associated with claim validation, data reconciliation, claim correction, and timely submission have required significantly more staff time and resources to ensure accurate and efficient billing operations.

From October 1, 2025 – June 30, 2026, Rehmann has provided 1,427 billing-related hours in excess of what the current contract outlines, at costs ranging from \$210-\$405 per hour, depending on the staff performing the task.

Although the existing contract allowed Rehmann to bill Monroe Community Mental Health Authority for the additional hours incurred as a result of these expanded billing requirements, Rehmann elected not to invoice the Authority for those additional costs while it evaluated the long-term level of effort necessary to support the new CCBHC reimbursement model. Following this assessment, Rehmann has proposed a Change Order, retroactive to October 1, 2025, that reflects the actual scope and resource commitment required to perform these services.

The request is for the Board to approve the Change Order.

- i. **Consideration to Approve the Change Order to the Current Rehmann Contract in Order to Add Additional Hours for Billing and Supervision for an Additional Flat Fee of \$10,900 Per Month, Retroactive to October 1, 2026**

LaMar Frederick moved; Reda Biniecki supported. No debate followed. Rebecca Pasko asked if there were any objections to approving the Change Order. Hearing no objections, the Board approved the Change Order to the current Rehmann Contract in order to add additional hours for billing and supervision for an additional flat fee of \$10,900 per month, retroactive to October 1, 2026 by a unanimous vote.

e. Policy Governance Bootcamp

i. **Consideration to Approve up to Three Board Members to Attend the Policy Governance Bootcamp on October 1st and 2nd, 2026 in Grand Rapids, Michigan**

John Burkardt moved; Dave Swartout supported. No debate followed. Rebecca Pasko asked if there were any objections to approve up to three board members to attend the Policy Governance Bootcamp. Hearing no objections, the Board approved up to three board members to attend the Policy Governance Bootcamp on October 1st and 2nd, 2026 in Grand Rapids, Michigan by a unanimous vote.

Rebecca Pasko asked that if there are any board members interested to attend to let her know.

XIV. PUBLIC COMMENTS

There were no public comments.

XV. BOARD MEMBER ANNOUNCEMENTS

Becca Curley welcomed Dave Swartout to the Board.

Reda Biniecki welcome Dave Swartout to the Board and commented that board members can attend the River Raisin Clubhouse for lunch if you call ahead of time. Lunch is \$3.00 and can view the Clubhouse and meet consumers and staff. They have a nice place and a lot to be thankful for that program.

Rob Calhoon is working with Bedford veterans and trying to set up a meeting for October 22nd from 4-8pm for SAFE Talk Training Suicide Prevention. We are trying to have this at the community college.

Dave Swartout commented that the county is in the process of hiring a grant writer and on billing issues.

Rebecca Pasko suggested for new board members to give yourselves 6 months to a year as it will take time to pick things up but thankful you are here; please watch for Dawn Pratt's email regarding a survey of dates for the holiday event; and reminded board members that there is a Board Workshop scheduled for Saturday, September 26, 2026.

Reda Biniecki reminded board members to submit their stipend and meeting evaluation before leaving.

XVI. ADJOURNMENT

Rebecca Pasko adjourned the meeting at 7:38pm.

Submitted by,


Reda Biniecki, Secretary

LG/dp
8/31/26